

Public Document Pack



**Service Director – Legal, Governance and
Commissioning**

Julie Muscroft

The Democracy Service

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Tuesday 9 July 2019

Notice of Meeting

Dear Member

Economy and Neighbourhoods Scrutiny Panel

The **Economy and Neighbourhoods Scrutiny Panel** will meet in the **Council Chamber - Town Hall, Huddersfield** at **10.00 am** on **Wednesday 17 July 2019**.

This meeting will be webcast live and will be available to view via the Council's website.

The items which will be discussed are described in the agenda and there are reports attached which give more details.

A handwritten signature in black ink, appearing to read 'Julie Muscroft', on a light-colored background.

Julie Muscroft

Service Director – Legal, Governance and Commissioning

Kirklees Council advocates openness and transparency as part of its democratic processes. Anyone wishing to record (film or audio) the public parts of the meeting should inform the Chair/Clerk of their intentions prior to the meeting.

The Economy and Neighbourhoods Scrutiny Panel members are:-

Member

Councillor Harpreet Uppal (Chair)

Councillor Martyn Bolt

Councillor Richard Eastwood

Councillor Yusra Hussain

Councillor Richard Murgatroyd

Councillor John Taylor

Andrew Bird (Co-Optee)

Chris Friend (Co-Optee)

Eilidh Ogden (Co-Optee)

Agenda

Reports or Explanatory Notes Attached

Pages

1: Minutes of the Previous Meeting

1 - 6

To approve the minutes of the meeting held on 21st March 2019.

2: Interests

7 - 8

The Councillors will be asked to say if there are any items on the Agenda in which they have disclosable pecuniary interests, which would prevent them from participating in any discussion of the items or participating in any vote upon the items, or any other interests.

3: Admission of the Public

Most debates take place in public. This only changes when there is a need to consider certain issues, for instance, commercially sensitive information or details concerning an individual. You will be told at this point whether there are any items on the Agenda which are to be discussed in private.

4: Deputations/Petitions

The Panel will receive any petitions and hear any deputations from members of the public. A deputation is where up to five people can attend the meeting and make a presentation on some particular issue of concern. A member of the public can also hand in a petition at the meeting but that petition should relate to something on which the body has powers and responsibilities.

In accordance with Council Procedure Rule 10 (2), Members of the Public should provide at least 24 hours' notice of presenting a deputation.

5: Public Question Time

The Panel will hear any questions from the general public.

6: Huddersfield Town Centre Blue Print - Background Data, Vision and Engagement 9 - 16

This report sets out three key elements for discussion:

- a) Background data on Huddersfield town centre
- b) Objectives of the Town Centre Blue Print
- c) Engagement and consultation process to include:
 - background on engagement undertaken to date in development of the master plan
 - details of the engagement process now being undertaken/timescale
 - the process after the consultation has concluded

Contact: Simon Taylor, Head of Development and Master Planning,
Tel: 01484 221000

7: Leaving the EU Preparations 17 - 32

This paper provides a position statement for Scrutiny on the current situation regarding Kirklees' preparations, as the UK makes preparations to leave the EU. The information is provided within the context of the UK being granted an extension of the Article 50 process meaning the official Leave date is now 31 October 2019. The UK can leave before this date if the withdrawal agreement is ratified by the UK and the EU before then

Contact: David Bundy, Corporate Policy Officer, Strategy and Policy.
Tel: 01484 221000

8: Work Programme 2019/20 33 - 38

The Panel will discuss its Work Programme for 2019/20.

Contact: Sheila Dykes, Principal Governance & Democratic Engagement Officer. Tel: 01484 221000

9: Dates of Meetings 2019/20

The Panel will set meeting dates for the 2019/20 municipal year.

Contact: Sheila Dykes, Principal Governance & Democratic Engagement Officer. Tel: 01484 221000

Contact Officer: Sheila Dykes

KIRKLEES COUNCIL

ECONOMY AND NEIGHBOURHOODS SCRUTINY PANEL

Thursday 21st March 2019

- Present: Councillor Rob Walker (Chair)
Councillor Martyn Bolt
Councillor Judith Hughes
Councillor Richard Murgatroyd
Councillor Harpreet Uppal
- In attendance: Councillor Peter McBride – Cabinet Member, Economy
Councillor Naheed Mather – Cabinet Member,
Communities and Environment
Karl Battersby – Strategic Director Economy and
Infrastructure
Helen Geldart – Head of Housing Services
Adele Buckley - Head of Housing Growth and
Regeneration
Richard Hollinson - Policy Group Leader, Planning
Services
Martin Wood – Operational Manager, Public Protection
Lucy Wearmouth – Health Improvement Practitioner
Advanced, Public Health
Wendy Blakeley – Head of Public Protection
- Apologies: Councillor Bill Armer
Councillor Musarrat Khan – Cabinet Member, Health and
Social Care
Councillor Cathy Scott – Cabinet Member, Housing and
Democracy
Andrew Bird
Mark Mercer

1 Minutes of the Previous Meeting

The Minutes of the meeting of the Panel held on 14 February 2019 were agreed as a correct record.

Matters arising:-

- There was a need to consider the Authority's preparations for Brexit, notwithstanding that the picture may still be unclear, and an item should be placed on the agenda for the first meeting of the new municipal year. Karl Battersby, Strategic Director, Economy and Infrastructure assured the Panel that work was ongoing, both at a local and regional level, and he considered that the organisation was relatively well prepared despite the uncertainties.

Economy and Neighbourhoods Scrutiny Panel - 21 March 2019

- The information sessions held for Councillors in respect of the Huddersfield Town Centre Masterplan had been very useful. It was noted that, subject to its publication date, it was intended that consideration be given to the Masterplan, and the way forward in terms of scrutiny, at the first meeting of the Panel in 2019/20.

- It was considered that the Digital Strategy should be retained on the Panel's Work Programme for next year, not just in terms of monitoring progress with the physical infrastructure and the work being undertaken with businesses and in developing appropriate skills, but also to ensure that the advantages it would bring to the district were promoted.

2 Interests

No interests were declared.

3 Admission of the Public

It was agreed that all agenda items would be considered in public session.

4 Housing Strategy Implementation

Helen Geldart, Head of Housing Services presented the report and Richard Hollinson, Policy Group Leader, Planning Services and Adele Buckley, Head of Housing Growth and Regeneration, were also in attendance to answer Members' questions.

Key points from the Panel's discussion and responses to questions were as follows:

- Rough sleeping was a complex issue; the numbers at any one time could vary considerably and it was not necessarily the case that an individual did not have a place to go. The duty was to support individuals to secure accommodation rather than a duty to provide accommodation.

- Pro-active work was being undertaken to assess the need for additional hostel accommodation, particularly in North Kirklees.

- There was a requirement under the Homelessness Reduction Act 2017 for certain public agencies to refer individuals, with no accommodation, to the Housing Authority at an early stage. Relationships with these agencies were being strengthened to ensure that information was received in a timely manner. Helen undertook to send the list of the relevant bodies concerned to Members.

- The reasons for people not accepting support varied from case to case; workers did try to engage with individuals and encourage them to do so.

- The Allocations Policy did give priority to former military personnel.

- There were some female rough sleepers in Kirklees but they were a minority.

- A successful bid to the Government Life Chances Fund had resulted in the award of significant funding and a new Kirklees Integrated Support Service was anticipated

Economy and Neighbourhoods Scrutiny Panel - 21 March 2019

to launch in Summer 2019. More information on this initiative would be provided for Members as it became available.

- Helen undertook to send a link to Members in respect of the ongoing work in terms of re-thinking the way homes are allocated, which was being led by the Chartered Institute for Housing.

- Work had started on the 'Quality Places' Supplementary Planning Document (SPD) which would sit under the Local Plan and alongside recent changes to the National Planning Practice Framework and National Planning Practice Guidance. This policy framework would give the Authority a remit to push forward on matters such as the use of energy efficiency measures in new homes, although it had to be recognised that there would be a balance to be achieved in terms of viability. Work would be undertaken to explore how such requirements might be stipulated, in particular, for the development of Council owned sites.

- It was considered that there could be opportunities for Kirklees, not only in terms of improving housing quality but also in the development of the green economy, through utilising existing specialist knowledge of green construction methods to train others.

- No detailed proposals were available at this point for the 'Waterfront' site and these would be subject to consideration by the relevant Planning Committee in due course.

- It was accepted that it was important that a partnership approach was taken in developing Neighbourhood Plans and that information on developing policy was shared.

- There were currently no selective landlord licensing schemes in Kirklees and it was not considered that there were any areas where the introduction of these was necessary. Action was taken to support private sector landlords to ensure that there were no health and safety issues associated with their properties and the Council did use its enforcement powers when it became necessary to do so.

- The Rogue Landlord Enforcement Grant funding had been a small amount which had facilitated additional staffing to undertake a programme of inspections, in a number of targeted areas, of properties adjacent to or above commercial premises. Action plans would then be developed to be taken forward in those areas. The learning from this work would also be rolled out to other areas. Where a property had not been accessed contact information would be left and follow up visits did take place if there were any concerns.

- A masterplan would be drawn up for the Bradley development site and Ward Councillors would help to shape this, alongside statutory consultees. This would include Metro who would be asked to look at how the bus network could be integrated into the development. There were limits on the Local Authority's ability to impose requirements in terms of public transport but potential initiatives could include the provision of real time information at bus stops.

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- The issue of reducing reliance on cars linked in with planning new development, public transport provision and air quality issues and this was a potential area for further consideration.
- The Local Plan contained a Masterplan Policy and an Infrastructure Planning Policy which meant that the Authority was setting out, at an early stage, what it would expect to see in schemes for new development and its expectations in respect of public engagement.
- Work was being undertaken within the Transportation Service in terms of transport strategy, links with land use and housing development and planning of infrastructure, and information on this could be brought back to the Panel.

RESOLVED –

(1) That the Strategic Director, Economy and Infrastructure, the Head of Housing Services, the Head of Housing Growth and Regeneration and the Policy Group Leader, Development Management be thanked for attending the meeting and that the progress made to date be welcomed.

(2) That the following be noted as potential issues for consideration for inclusion in the Panel's future work programme:

(i) Possible opportunities arising, from housing quality requirements, for development of the green economy in Kirklees by using the existing knowledge of relevant construction skills in the district; which links into both the Housing Strategy and the Economic Strategy

(ii) How bus service provision links in with the Local Plan, the planning system, new development and air quality issues.

5 Air Quality Strategy

Martin Wood, Operational Manager, Public Protection and Lucy Wearmouth, Health Improvement Practitioner Advanced, Public Health gave a comprehensive presentation which highlighted that air quality was a multi-faceted issue that involved working with colleagues across many different services/areas of the Council whilst recognising that this was not an issue that the Council could address on its own.

Key points from the Panel's discussion and responses to questions were as follows:

- In terms of the distinction between the issues of climate change and air quality it was acknowledged that there may be some confusion in the public perception. Officers were aware of this but did have to comply with the relevant legislative framework. Work was being undertaken with colleagues to present one picture to the public about active travel, emission reduction, health impacts etc under the banner 'clean and green'. It was hoped to promote awareness within local communities that small changes could make a difference.

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- The new strategy provided a clear commitment to looking at air quality in an embedded way and it was anticipated that it would seem much more integrated to the public and the link to overall health and wellbeing would be clearer.
- A recent Government announcement of funding for the promotion of walking and cycling measures, which made specific reference to the existing network in Kirklees was discussed. It was suggested that walking and cycling might be a topic that the Panel could scrutinise in more depth at a later date, perhaps with input from user groups and schools.
- The Action Plan was a significant undertaking and it was considered important to take the necessary time to ensure that it was of the highest quality before it was submitted. The Government had permitted an extension of time until April and there was the possibility of this being extended further if necessary.
- It was noted that partnership work on improving air quality was ongoing both internally and with external organisations.
- There was a policy within the Local Plan on air quality and Supplementary Planning Guidance would aim for the achievement of good urban planning; officers would work hard on all proposals for new development to mitigate/minimise the impacts of its delivery in terms of air quality.
- Information was requested in relation to how the Council's fleet of electric vehicles compared to its neighbours.
- There was a good spread of approximately twenty electric vehicle charging points across the district. The issue of the provision of charging points for terraced housing was complex and work was ongoing on how this might be resolved.
- There were basic shower facilities for staff using bikes and it was hoped to improve these as part of the Bike Friendly Business grant funding.
- Public Health had a good relationship with colleagues from the Planning Service and it was hoped that this would help in influencing decisions.
- In terms of planning physical infrastructure, an example was given of work that was being undertaken on improvements to a walking/cycling route between Bradley and Brighouse, alongside colleagues from Calderdale, and the aim was to engage with the local community to ensure that it was well used.

RESOLVED –

(1) That the Operational Manager and the Health Improvement Practitioner Advanced be thanked for their attendance and the interesting and informative presentation and that the internal partnership working that is being developed be welcomed.

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(2) That Air Quality be retained on the Panel's Work Programme as an important issue that touches on many areas of work within the Panel's remit, with the specific elements identified by Members at the meeting being noted for future consideration.

- 6** **Review of 2018/19 Work Programme**
That the draft Work Programme for 2019/20 be drawn up in line with Members' comments.

KIRKLEES COUNCIL				
COUNCIL/CABINET/COMMITTEE MEETINGS ETC				
DECLARATION OF INTERESTS				
Economy & Neighbourhoods Scrutiny Panel				
Name of Councillor				
Item in which you have an interest	Type of interest (eg a disclosable pecuniary interest or an "Other Interest")	Does the nature of the interest require you to withdraw from the meeting while the item in which you have an interest is under consideration? [Y/N]	Brief description of your interest	

Signed: Dated:

NOTES

Disclosable Pecuniary Interests

If you have any of the following pecuniary interests, they are your disclosable pecuniary interests under the new national rules. Any reference to spouse or civil partner includes any person with whom you are living as husband or wife, or as if they were your civil partner.

Any employment, office, trade, profession or vocation carried on for profit or gain, which you, or your spouse or civil partner, undertakes.

Any payment or provision of any other financial benefit (other than from your council or authority) made or provided within the relevant period in respect of any expenses incurred by you in carrying out duties as a member, or towards your election expenses.

Any contract which is made between you, or your spouse or your civil partner (or a body in which you, or your spouse or your civil partner, has a beneficial interest) and your council or authority -

- under which goods or services are to be provided or works are to be executed; and
- which has not been fully discharged.

Any beneficial interest in land which you, or your spouse or your civil partner, have and which is within the area of your council or authority.

Any licence (alone or jointly with others) which you, or your spouse or your civil partner, holds to occupy land in the area of your council or authority for a month or longer.

Any tenancy where (to your knowledge) - the landlord is your council or authority; and the tenant is a body in which you, or your spouse or your civil partner, has a beneficial interest.

Any beneficial interest which you, or your spouse or your civil partner has in securities of a body where -

- (a) that body (to your knowledge) has a place of business or land in the area of your council or authority; and
- (b) either -

the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or

if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you, or your spouse or your civil partner, has a beneficial interest exceeds one hundredth of the total issued share capital of that class.

Name of meeting: Economy and Neighbourhoods Scrutiny Panel

Date: 17th July 2019

Title of report: Huddersfield Town Centre Blue Print – Background Data, Vision and Engagement

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	Not applicable
Key Decision - Is it in the Council's Forward Plan (key decisions and private reports?)	Not applicable
The Decision - Is it eligible for call in by Scrutiny?	Not applicable
Date signed off by Strategic Director & name	Karl Battersby – 5th July 2019 Naz Parkar – 5th July 2019
Is it also signed off by the Service Director (Finance)?	
Is it also signed off by the Service Director for Legal Governance and Commissioning?	Not applicable
Cabinet member portfolio	Cllr Peter McBride

Electoral wards affected: Newsome

Ward councillors consulted: None

Public or private: Public

(Have you considered GDPR?) Yes

1. Summary

1.1 This report sets out three key elements for discussion:

- a. Background data on Huddersfield town centre
- b. Objectives of the Town Centre Blue Print
- c. Engagement and consultation process to include:
 - background on engagement undertaken to date in development of the master plan
 - details of the engagement process now being undertaken/timescale
 - the process after the consultation has concluded

2. Information required to take a decision

National Trends

2.1 The latest data from the British Retail Consortium from a surveys in March and April this year shows that national vacancy rates have risen to the highest level in the last four years. The national town centre vacancy rate was 10.2 per cent, a further increase on the previous quarter rate of 9.9 per cent and the highest since April 2015.

2.2 Footfall declined by 0.5% in April, compared to the same point last year when it declined by 3.3%. Of that decline:

- High Street footfall declined by 1.0 per cent. This was a lesser decline relative to the previous year when it fell by 4.0 per cent.
- Retail Park footfall increased by 2.2 per cent, in contrast to April 2018 when footfall decreased by 1.8%.
- Shopping Centre footfall declined by 2.1%, a significant slowdown from a year ago when it decreased by 3.1 per cent.

Huddersfield Trends

2.3 The health of Huddersfield Town Centre is assessed each year. We monitor occupancy rates, usage and floor space. Pedestrian footfall is also monitored. Data shows that the town centre has seen a contraction in the number of shopping, leisure and service units over the last four years. Of the total number of vacant units recorded in 2018, 39 of those were also vacant in 2014. The table below shows the levels of vacant units and floor space across the town and in key locations where there are more concerning levels of vacant premises.

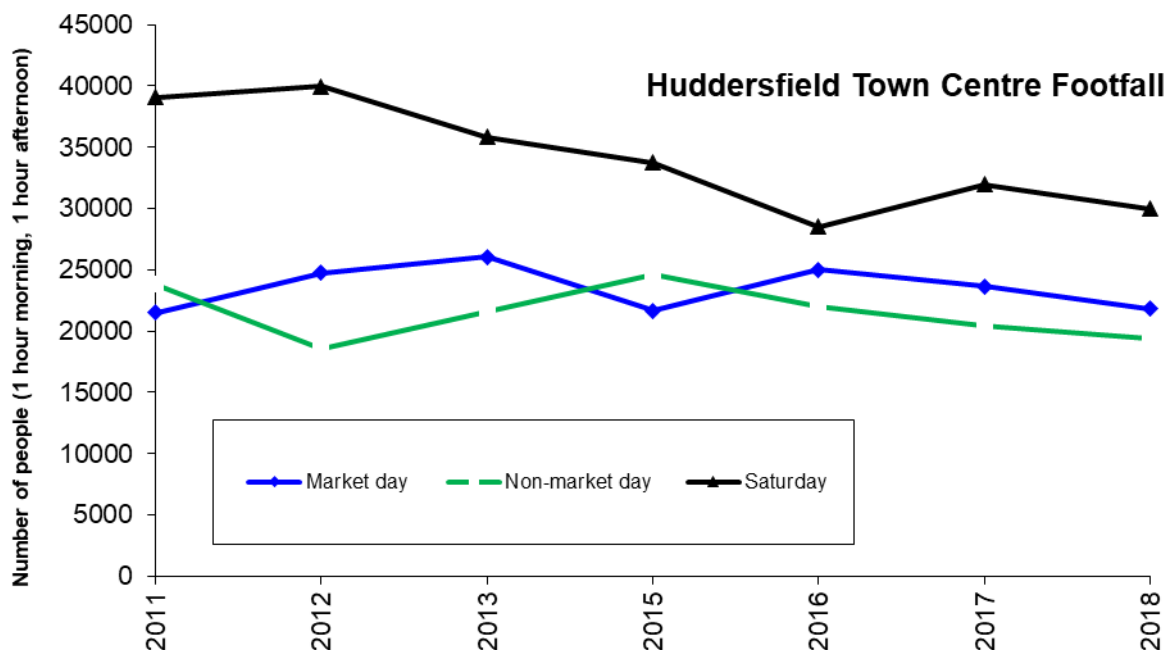
Table 1: Huddersfield town centre vacancy: Rates, floor space and units 2018

Area/Location	Vacancy 2018			Later Additions for 2019
	Units	Floor space m ²	Rate	Floor space m ²
Town Centre (overall)	123	17347	17%	1502
Piazza Shopping Centre	12	3887	43%	1269
Packhorse Centre	9	596	30%	N/A

2.4 In 2018, there were 123 vacant units accounting for 17,347 m² of floor space and representing 17% of all outlets and 13% of total floor space. This is an increase in both these measures since 2014 where comparative figures were 15% and 10% respectively. Initial 2019 data shows an additional increase in vacant floor space of 1,502 m² beyond that in 2018.

2.5 Huddersfield town centre has two market offers. The market has a 25% vacancy in permanent units and the number of stalls has reduced from over 150 in 2010 to below 100 in 2019. Pedestrian footfall to the markets has declined by over 21% since 2015.

Falling Visitor Numbers – Huddersfield 2018



- 2.6 The annual pedestrian survey snapshot captured in the graph above shows visitor numbers are steadily declining with a reduction of 16% since 2011. Most notably, Saturday has seen a decrease in people visiting the town centre of 24%, despite there being a continued presence on football and rugby match days.

Huddersfield Blue Print Objectives

- 2.7 In summary we are trying to create a new town with a focus on 5 key areas. These are:
- a vibrant cultural, art, leisure and night offer,
 - thriving businesses,
 - a great place to live,
 - improved access and
 - enhanced public spaces?

The Blue Print sets out these aspects in more detail. These are documented below in sections 2.8 to 2.17

- 2.8 **A home for all** - We want a town that is inclusive, family friendly, safe - and welcoming for all. In particular, we will encourage more town centre living to bring an energy to the town centre.
- 2.9 **A heart for culture, art and music** - We have a thriving arts, music and cultural community in Huddersfield. To provide a fresh and memorable experience, we believe we need to weave together leisure and cultural opportunities and find a home where events of national acclaim can be staged.
- 2.10 **A place that celebrates its heritage** - We have a wealth of heritage assets that add to the character and beauty of our town centre. We are proud of our heritage and want to celebrate this as part of our regeneration plans. The masterplan provides us with opportunities to promote and reuse our historic buildings to meet future needs whilst protecting those elements that make Huddersfield special.

- 2.11 A regional hub** - The Transport for the North Strategic Transport Plan, (January, 2019) maps Huddersfield as having faster links between Manchester, Bradford and Leeds and recognises the town as a significant destination between major cities. This strategic plan will see upgrades to the Trans Pennine route releasing capacity on existing lines elsewhere. Our vision includes an improved station facility. We want the station and surrounding public realm to provide the first class experience our people and businesses expect.
- 2.12 Open for longer** - We want Huddersfield to offer a kaleidoscope of leisure choices in a safe and welcoming environment which is open for longer. We will build on our already thriving restaurant offer and support a range of new uses to complement this and bring new uses into the town centre. This will include cinemas, food and drink outlets, music venues, and a variety of programmed art and cultural events from morning to evening. We want to encourage family friendly events and open spaces which invite people to stay and enjoy their town. There are already some vibrant areas around the town centre such as Wood Street and the Lawrence Batley Theatre which can be the catalyst to grow a dynamic and modern evening economy.
- 2.13 An integrated and optimistic town** - We recognise in our vision the need to ensure that the town is future focused, resilient and flexible to change. Not only do we need to look at new uses for our town but improve the way these uses are connected and supported. Working with a range of partners the focus of the masterplan will help us to achieve this.
- 2.14 A recognisable brand** - We want to develop a strong, identifiable, cohesive brand for Huddersfield to support our regeneration plans and those of other town centre partners.
- 2.15 Open for business** - We want to encourage more companies to locate in Huddersfield. We will look to attract large employers and provide a framework for grass roots business to grow. Huddersfield must capitalise on the skills and innovation it has, either by the development of new centres of excellence for business and learning, or by providing additional support. We want to be a place for talented and innovative people. City Fibre is already undertaking work to ensure Huddersfield is the first gigabit town in the country and we support this, along with better mobile network coverage across the whole of the town.
- 2.16 Supporting tomorrow's professionals and businesses** - We already have some of the finest academic establishments in the country which offer both learning and research across a broad academic prospectus. The success of the University of Huddersfield is centred on 'inspiring thousands of tomorrow's professionals' in a global market. We want to see the alumni make a home of Huddersfield and be an integral part of what the town is and has to offer through better links between the areas and an enhanced living and working offer.
- 2.17 A quality environment with fewer vehicles** - We are serious about reducing the impact of vehicles and delivering pedestrian friendly places to encourage walking and cycling and to reduce air pollution. We want a well-connected and attractive environment that encourages this. We will explore other ways of reducing the impact of vehicles including the provision of electric charging points. Our public transport will be key to bringing people into the town and we will work with transport providers to make it as attractive as possible.

Blue Print Engagement and Consultation

The Journey So Far

2.18 The Blue Print that was launched in late June 2019 is rooted in stakeholder engagement already. In late 2018 and early 2019 Council Officers ran a series of workshops. These fell into three distinct groups.

- **Town Centre Stakeholders** – such as: local businesses and business related groups; transport providers; Huddersfield BID; the University; emergency services; local housing providers and developers and property owners.
- **Technical Officer Support** – A variety of council services were brought together to input into the Blue Print – these ranged from – culture and arts; planning; highways transport; community safety, regeneration and housing; environmental health and licencing.
- **A Member workshop** – All members were invited to a workshop in March 2019. The session was held in the Town Hall and was attended by 16 Members across the parties.

These sessions helped to shape ideas and inform the direction of the Blue Print.

2.19 The Blue Print was launched at an event on 26th June 2019. There were around 150 to 200 delegates at that event from a variety of backgrounds. This was the opportunity to showcase key ideas to a wider audience and marked the next stage in the consultation/engagement process.

Next Steps

2.20 The next stage of this process will take three formats. These are identified below and will run from 8th July onwards across the town centre and online.

2.21 **Using the Place Standard Tool** - The Place Standard tool provides a simple framework to structure conversations about a particular place. We have already been using this in smaller communities such as Golcar and Shelley to help shape community/ward based plans in those areas. It allows us to think about the physical elements for example buildings, spaces, and transport links as well as the social aspects. The tool provides prompts for discussions, allowing you to consider all the elements of a place in a methodical way. The tool pinpoints the assets of a place as well as areas where a place could improve.

2.22 The tool can help achieve a number of aims. Communities can use the tool to assess what works about their place and where it needs to improve. This may be part of a wider discussion about regenerating an area, or it might be to support a new place or development which is planned nearby. Local authorities and Community Planning Partnerships can use the tool to help plan their activities and decide on their priorities for action. The development sector can use the tool to find out what communities need and create good places where people want to live.

2.23 It is planned to carry out a series of face to face interviews across the town centre over the next few weeks or so. This will allow us to build up a picture of the wider community's perceptions and values of the town centre. This will help us reflect on the current ideas in the Blue Print and also adjust priorities accordingly.

2.24 With this process we will be using the tool to engage with key sectors. This includes

- Aunty Pams
- Platform 1
- Welcome Centre
- Room 11 (young people leaving care)
- Basement recovery project
- Greenhead College
- Kirklees College
- University
- Support to Recovery
- Library drop ins
- Brian Jackson House – there are a number of groups that meet there
- Kirklees Visual Impairment Network
- Barnardo's

2.25 To accompany this exercise we have set up a **blue print website** and have posted the blue print online for comment. There will be an online questionnaire which asks key questions around specific elements of the blue print. This exercise will be carried out from the second week of July until the end of September 2019 and will be supported by press releases. The web link can be found below:

<https://www.kirklees.gov.uk/beta/huddersfield-blueprint/index.aspx>

2.26 In addition to the above we have opened a **Blue Print Shop** in the Piazza Shopping Centre where material from the Blue Print is on display to members of the public. This will be staffed so that any queries can be answered. Users will be encouraged to go on line to complete questionnaires and hard copies will be available to be completed at the shop.

2.27 Individual scheme or project consultation – As elements of the blue print become ready for delivery we will consult on projects in advance. We are currently consulting on schemes for Cross Church Street and our Parking Study.

Post Engagement/Consultation

2.28 These processes are extremely important to delivering the right outcomes for Huddersfield Town Centre. Both results from the place standard tool and the online questionnaire will be analysed with a view to shaping the finished Blue Print document. Both exercises will help us gauge public perceptions of the place and of the plan. It will help us to set priorities, understand new ideas and also highlight gaps in our earlier stakeholder work.

2.29 We will report the findings back to cabinet later in the year with a full blue print for endorsement.

3. Implications for the Council

- **Working with People** – The process to date has included working with various groups across Huddersfield Town Centre. This will continue with the proposed Place Standard tool and on line questionnaire.
- **Working with Partners** – In a similar vein partners have been involved to date and will continue to be an important part of the delivery process.

- **Place Based Working** – The Blue Print is a holistic vision for the town centre which will be developed with the town centre communities in mind. It is important that this is kept under review and monitored going forward.
- **Improving outcomes for children** – The aim to have a family friendly town centre with attractions for age groups means that we hope to improve outcomes for this sector.
- **Other (e.g. Legal/Financial or Human Resources)** – None specifically

4. Consultees and their opinions

See sections 2.18 onwards.

5. Next Steps and Timelines

The process outlined in section 2 will be carried out during the remainder of 2019.

6. Officer Recommendations and Reasons

Note report and process.

7. Cabinet portfolio holder's recommendations

Cllr McBride has been consulted on the report and has expressed a desire to attend the Scrutiny meeting on 17th July 2019.

8. Contact officer

Simon Taylor – Head of Development and Master Planning – 01484 221000 – simon.taylor@kirklees.gov.uk

9. Background Papers and History of Decisions

None

10. Service Director responsible

Naz Parkar – Housing and Growth – 01484 221000 – naz.parkar@kirklees.gov.uk

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Name of meeting: Economy & Neighbourhoods Scrutiny Panel

Date: 17 July 2019

Title of report: Leaving the EU Preparations

Purpose of report

This paper provides a position statement for Scrutiny on the current situation regarding Kirklees' preparations, as the UK makes preparations to leave the EU. The information is provided within the context of the UK being granted an extension of the Article 50 process meaning the official Leave date is now 31 October 2019. The UK can leave before this date if the withdrawal agreement is ratified by the UK and the EU before then.

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	N/A
Key Decision - Is it in the Council's Forward Plan (key decisions and private reports?)	N/A
The Decision - Is it eligible for call in by Scrutiny?	N/A
Date signed off by <u>Strategic Director</u> & name	Rachel Spencer-Henshall
Is it also signed off by the Service Director (Finance)?	N/A
Is it also signed off by the Service Director for Legal Governance and Commissioning?	N/A
Cabinet member portfolio	Councillor Carole Pattinson

Electoral wards affected: All

Ward councillors consulted: N/A

Public or private: Public

No personal information contained in report.

1. Summary

It is understood now that the UK will leave the EU on 31 October 2019. There will be risks and impacts for Kirklees whatever the final outcome of ongoing negotiations; however, at present the full local, regional and national impacts of the UK leaving the EU are unknown. With the timetable to leave being pushed back activity on this agenda has been reduced in the last two months following preparation in advance of March original date.

Across the Council

A Leaving the EU tactical group, drawing officers from across the Council and partner organisations, has been formed and operational for several months. Chaired by the Council's Service Director for Housing Economy & Infrastructure, it provides support and regular updates to the Council's Executive in its role of ensuring we are assured of an appropriate level of preparedness for both likely and potential scenarios following the UK's exit from the EU.

Business Continuity Champions have been contacted with a series of questions which are designed to identify response to the potential business disruptions that may arise as a result of Brexit, these being:

- People Issues
- Premises Issues
- Process Issues
- Provider Issues (including fuel, suppliers, contractors and commissioned services)
- Equipment Issues

A full set of responses has been developed to the issues identified by the Business Continuity Champions.

We have also developed a "Kirklees Council Tactical Plan "The UK's EU Exit" (Appendix 1) which provides the following:

- A framework for Kirklees Council to plan for and respond to the impacts of the UK's EU exit
- An outline of arrangements that will enable Kirklees Council to effectively plan for and respond to the impacts of the UK's EU exit.

To support and complement the Tactical Plan there is also an internal operational Action Plan which helps monitor and address key issues in relation to:

- Business continuity
- Businesses
- Supply chains and logistics
- Workforce
- Vulnerable people
- Cohesion
- Communication

The council's Corporate Risk Log (see Appendix 2 for relevant extract) gives Brexit due prominence as a heightened risk and provides management actions already in place to mitigate the risk. These risks are managed through the aforementioned Tactical Group.

Regional Resilience and Planning

We actively take part in the West Yorkshire Resilience Forum including attending Hub meetings, participating in teleconferences with MHCLG and contributing to regional returns to government on key issues affecting authorities in the region.

Around the original date for leaving the EU, 29 March, we were reporting on a daily basis. More recently with the extension to Article 50 we have moved to reporting by

exception. Plans are in place to increase activity the nearer we get to October Leave date.

2. **Information required to take a decision**

This report provides an overview for the Scrutiny Panel on the council's preparedness for leaving the EU and is provided for consideration and comment.

3. **Implications for the Council**

3.1 **Working with People**

We have established channels through which we conduct a weekly temperature check of community issues and potential tensions. This route is used to check whether there are any Brexit related issues arising in our communities.

3.2 **Working with Partners**

As above, there are some key partner arenas into which our preparations connect, in order to ensure a joined-up response in both Kirklees and the wider region. We are actively working with key partners such as KNH, the CCGs and others to ensure we are co-ordinated in our activity.

3.3 **Place Based Working**

Communication to members will be vital ensuring they are based on an understanding of their critical role as place leaders, able to provide appropriate assurance messages within our diverse communities linking to our Migration and Refugee Resettlement Delivery Plan.

3.4 **Improving outcomes for children**

As corporate parent we are working to ensure the residency status of EU national looked after children. Social workers have identified children and young people who may meet the criteria, including those with interim and full care orders, Section 20 and those who are in the leaving care stage.

3.5 **Other (eg Legal/Financial or Human Resources)**

In January, the Secretary of State for housing, communities and local government announced an allocation of resources to local authorities. While not ring-fenced, the strong expectation is that Local Authorities will use it to fund preparatory work for Brexit-related activities. Kirklees has received £210,000, split across 2018/19 and 2019/20. We have put these monies in reserves and have a process for drawing it down

4. **Consultees and their opinions**

We have actively engaged with local businesses to ensure we understand the impact on this sector.

5. **Next steps and timelines**

To keep a watching brief on national developments with a view to re-engaging our planning processes when the need arises. We are also continuing to assess the ongoing issues relating to Social Care and in particular recruitment and retention in the workforce.

6. **Officer recommendations and reasons**

For the panel to note and comment on the preparedness of the Council to leave the EU.

7. **Cabinet portfolio holder's recommendations**

Portfolio Holder has been briefed and agrees with the report to be submitted to Scrutiny in this format.

8. **Contact officer**

David Bundy - Corporate Policy Officer, Strategy and Policy

9. **Background Papers and History of Decisions**

Discussion at Full Council on the implications of Brexit, 12 December 2018.

10. **Service Director responsible**

Naz Parkar - Service Director for Housing Economy & Infrastructure



KIRKLEES COUNCIL Tactical Plan The UK's EU Exit

Author	Emergency Planning
Authorising Officer	
Date	29/05/2019
Version Number	1.0

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1. INTRODUCTION

- 1.1. On 23 June 2016, the United Kingdom (UK) voted in favour of leaving the European Union (EU) (51.9% voting to leave and 48.1% voting to remain).
- 1.2. Following the vote, the UK invoked Article 50 of the Lisbon Treaty which gave the two sides two years to agree the terms of the separation.
- 1.3. The UK is scheduled to leave the EU at 23:00 on Friday 31 October 2019.
- 1.4. At the time of writing, the exact terms of the separation have yet to be agreed. It is still possible that no agreement will be reached and the UK will leave the EU without any formal arrangements about the future relationship between the two parties.
- 1.5. At the time of writing, the full local, regional and national impacts of the UK leaving the EU are unknown.

2. PURPOSE AND AIM OF PLAN

- 2.1. The purpose of this Plan is to provide a framework for Kirklees Council to plan for and respond to the impacts of the UK's EU exit.
- 2.2. The aim of this Plan is to outline arrangements that will enable Kirklees Council to effectively plan for and respond to the impacts of the UK's EU exit.
- 2.3. This plan compliments the Kirklees Council Major Incident Plan, the Corporate Business Continuity Framework and team level Business Continuity Plans.

3. RISK ASSESSMENT

- 3.1. It is not possible at this time to categorise the risk to Kirklees Council of the UK's EU exit as high, medium or low.
- 3.2. It is reasonable, however, to assume that the UK's EU exit will have short, medium and long term impacts for Kirklees Council and could broadly affect:
 - People
 - Premises
 - Processes
 - Providers (including; contractors, commissioned services and suppliers)
 - Equipment
 - Local Economy
- 3.3. The above impacts may derive from a variety of sources, including (but not limited to) changes to legislation, funding and supply chains.
- 3.4. All Kirklees Council teams should hold valid Business Continuity Plans and arrangements. Business Continuity Plans should be written on the Council's Business Continuity Plan template, which is designed to provide a framework for a response to the types of business disruptions identified in **Section 3.2**.

- 3.5. Kirklees Council teams were asked to complete a template on Wednesday 9 January 2019 to detail the significant preparedness actions they have taken so far to plan for the UK's EU exit, and their significant concerns about how they will deliver business after 31 October 2019.
- 3.6. The Kirklees risks associated with the UK's EU exit are discussed and managed through the Kirklees Council internal command structure (see **Section 6**).
- 3.7. The West Yorkshire risks associated with the UK's EU exit are discussed and managed through the West Yorkshire Resilience Forum (WYRF). Kirklees Council is a member of the WYRF and sit on the active West Yorkshire Strategic Co-ordinating Group (SCG).
- 3.8. Further information on the exact terms of the separation will be released over the coming weeks.

4. STRATEGY

- 4.1. Kirklees Council will stay current with the political discussions, forecasts and agreements regarding the UK's EU exit. Information regarding the UK's EU exit is available via several sources including Resilience Direct, Central Government and the media.
- 4.2. Where appropriate, Kirklees Council will make strategic and tactical decisions to respond to and mitigate against the Council and district impacts of the UK's EU exit (see **Section 7**).
- 4.3. Kirklees Council will ensure that all appropriate information, service requests, decisions (including rationale) and actions are logged and communicated internally and externally. This includes communicating with:
 - Kirklees Council teams.
 - Arms-length management organisations.
 - Elected Members.
 - Partner organisations.
 - Businesses based within Kirklees.
 - Kirklees residents.
 - Members of the public.
 - The media.
 - Suppliers.
 - Contractors.
 - Commissioned services.
- 4.4. Kirklees Council will ensure that effective reporting mechanisms exist to allow teams, organisations and individuals identified in **Section 4.3** to raise issues and concerns, and request Council assistance relating to the UK's EU exit.
- 4.5. Kirklees Council will ensure an appropriate command and control structure exists to plan for and respond to the Council and district impacts on the UK's EU exit, both leading up to and following the 31 October 2019 (see **Section 6**).

4.6. Kirklees Council will work with both the National Government and local partners (such as the West Yorkshire Resilience Forum) to ensure a joined up approach to the planning and response to the UK's EU exit.

5. ACTIVATION

5.1. The UK will leave the EU at 23:00 on 31 October 2019 unless an extension is granted.

5.2. The arrangements under this Plan are active immediately after the Plan is approved by the Chair of the 'Leaving the EU Tactical Group'.

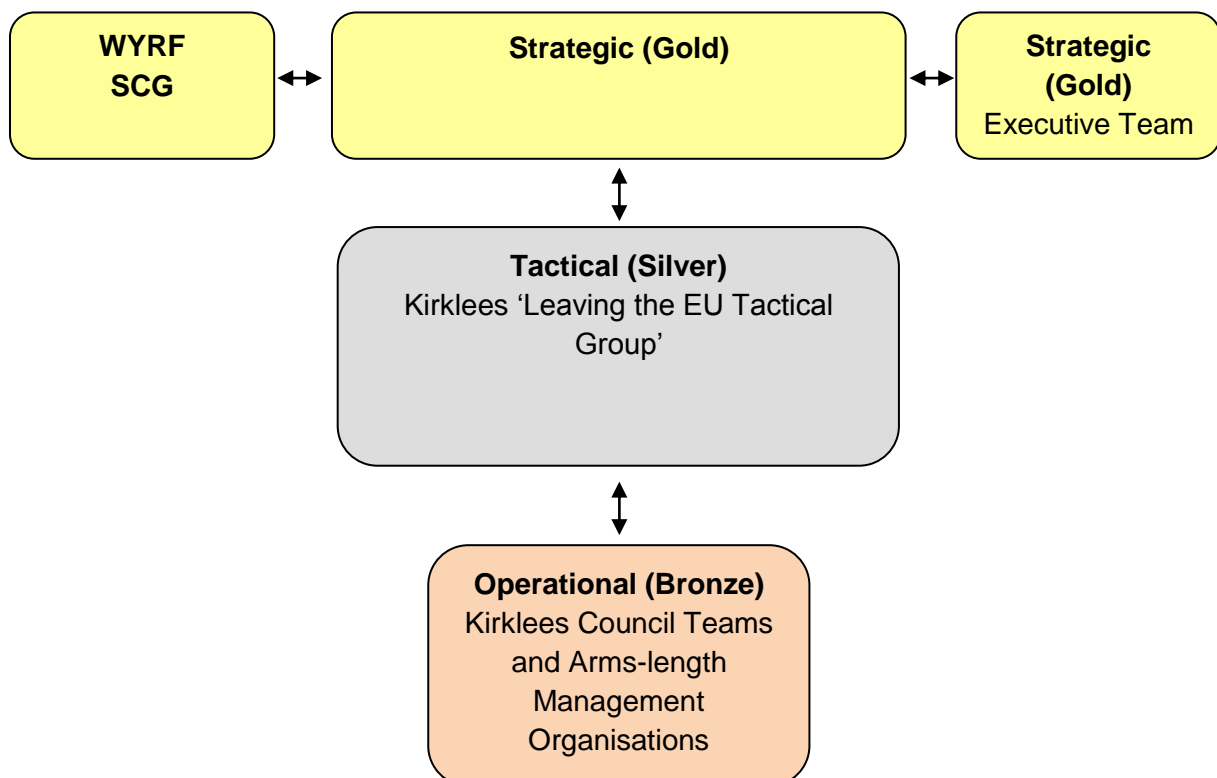
5.3. It may be necessary to activate other Kirklees Plans to support the arrangements within this Plan. The other Kirklees Plans that may need to be activated are:

- Kirklees Council Major Incident Plan.
- Kirklees Corporate Business Continuity Framework.
- Kirklees Team Level Business Continuity Plans.

6. COMMAND AND CONTROL AND COMMUNICATION

6.1. The flowchart below identifies the Kirklees Council command, control and communication pathway for the planning and response to the UK's EU exit.

Kirklees Command and Control



- 6.2. Within normal business hours, all key information, concerns and requests for advice and assistance should be directed to the Kirklees 'Leaving the EU Tactical Group' via Kate McNicholas or David Bundy (unless told otherwise) (contact details in **Appendix A**). Outside of normal business hours the Kirklees Emergency Planning Team Standby Officer should be contacted (contact details in **Appendix A**).
- 6.3. The Kirklees 'Leaving the EU Tactical Group' is responsible for communicating appropriate information, service requests, decisions (including rationale) and actions to teams, organisations and individuals identified in **Section 4.3**.
- 6.4. Kirklees Council Teams and arms-length management organisations are responsible for communicating any changes to their normal service delivery to teams, organisations and individuals identified in **Section 4.3**.

7. ROLES AND RESPONSIBILITIES

7.1. STRATEGIC (GOLD)

- Responsibilities include:
 - Ensure appropriate Kirklees Council representation at the highest level of multi-agency working and at any Strategic Co-ordination Groups.
 - Stay current with the political discussions, forecasts and agreements regarding the UK's EU exit and communicate these as appropriate. Information regarding the UK's EU exit is available via several sources including Resilience Direct, Central Government and the media.
 - Plan for the short, medium and longer term impacts of the UK's EU exit, considering themes including (but not limited to) the Council's business continuity, the local economy and the local community.
 - Ensure that any strategic planning for the Kirklees response to the UK's EU exit aligns to national and regional planning.
 - Authorise appropriate expenditure and assign appropriate budgets.
 - Activate the Kirklees Major Incident Plan and/or the Corporate Business Continuity Framework (if appropriate).
 - Ensure all key information, decisions and actions are logged alongside any appropriate rationale.
 - Liaise with the Kirklees Executive Team.
 - Liaise with Elected Members.
 - Liaise with the Kirklees tactical level.

7.2. TACTICAL (SILVER)

- Responsibilities include:
 - Co-ordinate the Council's tactical response to the UK's EU exit.
 - Ensure appropriate Kirklees Council representation at multi-agency tactical meetings.
 - Stay current with the political discussions, forecasts and agreements regarding the UK's EU exit and communicate these as appropriate. Information regarding the UK's EU exit is available via several sources including Resilience Direct, central Government and the media.
 - Provide Business Continuity information, advice and assistance to Kirklees Council Teams, business based in Kirklees, partners, suppliers, contractors and commissioned services (where required).
 - Act as the single point of contact to receive key information, concerns and requests for action and assistance. Ensure that these are addressed appropriately.
 - Ensure that all Strategic and Tactical decisions and other information is communicated to teams, organisations and individuals identified in **Section 4.3** via appropriate communications methods.
 - Ensure all key information, decisions and actions are logged alongside any appropriate rationale.
 - Ensure appropriate communication channels are in place to communicate key messages internally and externally.
 - Liaise with the Strategic and Operational levels.

7.3. OPERATIONAL (BRONZE)

- Responsibilities include:
 - Activate Business Continuity Plans as appropriate.
 - Make team level decisions to ensure that normal business can be delivered both leading up to and following the UK's EU exit.
 - Report any concerns or issues around service delivery to the Kirklees tactical level.
 - Communicate any changes to normal service delivery to the teams, organisations and individuals identified in **Section 4.3** as appropriate.
 - Ensure all key information, decisions and actions are logged alongside any appropriate rationale.

8. STANDDOWN

- 8.1. Strategic (Gold) and Tactical (Silver) Command will liaise with each other to identify the need to stand-down command and control arrangements. This message will then be communicated as appropriate.
- 8.2. It is possible that the UK's EU exit will change the way Kirklees Council currently delivers normal business. It is reasonable to assume that issues may still be experienced within individual teams once this Plan is stood down. However, these issues will be comfortably managed within each team.

9. DEBRIEF

- 9.1. The decision to hold a debrief will be made after stand down by the Chair of the Kirklees 'Leaving the EU Tactical Group'.


10. APPENDICES

Appendix 2

CORPORATE RISK REGISTER & RISK MANAGEMENT ACTION PLAN

JUNE 2019

(1)

Risk No	Risk – Description of the risk	Management actions already in place to mitigate the risk	Control Opptnty	Trend
	The UK exiting the EU			
12	<p>The process of the UK exiting the EU lead to the following consequences and impact:</p> <ul style="list-style-type: none"> •Economic uncertainty impact on business rates and housing growth, with knock-ons to council tax, new homes bonus and business rate income. •The potential for increased cuts in core government funding (as a result of economic pressures) in the context of ongoing increases in demand for council services. •Rising inflation could lead to increased costs. Interest rate volatility impacting on the cost of financing the council’s debt. •The general uncertainty affecting the financial markets could lead to another recession. •An uncertain economic outlook potentially impacting on levels of trade and investment. •Uncertainty about migration impacting on labour markets, particularly in key sectors like health 	<p>These risks are largely addressed elsewhere in the Matrix</p> <ul style="list-style-type: none"> • Monitor government proposals and legislation, and their impact on council and partner services. • Working with the WY Combined Authority, and other WY local authorities and partners • Continue to lobby, through appropriate mechanisms, for additional resources e.g. Local Government Association (LGA) • Be aware of underlying issues through effective communication with partners, service providers and suppliers about likely impact on prices and resources. • Ensure that budgets anticipate likely cost impacts • Utilise supplementary resources to cushion impact of any cuts and invest to save. • Ensure adequacy of financial revenue reserves to protect the council financial exposure and that they are managed effectively not to impact on the council essential services • Local intelligence sharing and networks. • Prevent partnership action plan. • Community cohesion work programme • Service and financial strategies kept under review to keep track of developments related to the UK exiting the EU. • Working Group established to consider and monitor implications. 	LM	<div style="text-align: center;">  </div> <p style="text-align: center; font-size: small;">4x5=20</p>

Appendix 2




	and social care •Potential impact on community cohesion, with increased community tensions and reported hate crimes			
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All risks shown on this corporate matrix are considered to have a potentially high probability, or impact, which may be in the short or medium horizon

Risk Factor

- Probability; Likelihood, where 5 is very likely and 1 is very unlikely
- Impact; The consequence in financial or reputational terms
- Risk; Probability x Impact

TREND ARROWS

Worsening	
Broadly unchanged	
Improving	

CONTROL OPPORTUNITIES

H	This risk is substantially in the control of the council
M	This risk has features that are controllable, although there

Appendix 2

	are external influences
L	This risk is largely uncontrollable by the council

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Name of meeting: Economy and Neighbourhoods Scrutiny Panel

Date: 17th July 2019

Title of report: Setting the Work Programme for 2019/20

Purpose of report

To consider the areas of work for inclusion in the Panel's Work Programme for 2019/20.

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	N/A
Key Decision - Is it in the Council's Forward Plan (key decisions and private reports?)	N/A
The Decision - Is it eligible for call in by Scrutiny?	N/A
Date signed off by <u>Director</u> & name Is it also signed off by the Assistant Director for Financial Management, IT, Risk and Performance? Is it also signed off by the Service Director (Legal Governance and Monitoring)?	No – This report has been produced for information and to help inform the Work Programme discussions.
Cabinet member portfolio(s)	Deputy Leader & Regeneration Greener Kirklees Culture & Environment

Electoral wards affected: N/A

Ward councillors consulted: N/A

Public or private: Public

1. Summary

- 1.1 Attached at Appendix 1 is the Panel's draft Work Programme for 2019/20. Members are asked to review the programme and to agree the issues to be considered in 2019/20, including the approach to be taken for each issue.
- 1.2 Members are also requested to consider any additional issues that they consider to be of a strategic priority that they would wish to include in the 2019/20 work programme.
- 1.3 The Cabinet Members for Regeneration, Culture and Environment and Greener Kirklees have been invited to attend the meeting to assist the Panel in setting its work programme for the year.

2. **Information required to take a decision**
N/A
3. **Implications for the Council**
N/A
4. **Consultees and their opinions**
N/A
5. **Next steps**
Following the Panel's discussion, the agreed work programme will be taken forward for consideration by the Overview and Scrutiny Management Committee on 22nd July 2019 and work will commence on developing the Panel's work schedule for the next twelve months.
6. **Officer recommendations and reasons**
That the Panel review the draft work programme and agree the issues for inclusion in its 2019/20 work schedule.
7. **Cabinet portfolio holder's recommendations**
N/A
8. **Contact officer**
Sheila Dykes, Principal Governance & Democratic Engagement Officer,
Tel: 01484 221000 E-mail: sheila.dykes@kirklees.gov.uk
9. **Background Papers and History of Decisions**
N/A
10. **Service Director responsible**
Julie Muscroft, Legal, Governance and Commissioning

ECONOMY AND NEIGHBOURHOODS SCRUTINY PANEL – DRAFT WORK PROGRAMME 2019/20 (WORKING DOCUMENT)

MEMBERS: Councillors Harpreet Uppal (Lead Member), Martyn Bolt, Richard Eastwood, Yusra Hussain, Richard Murgatroyd and John Taylor
 Co-optees: Andrew Bird, Chris Friend, Eilidh Ogden

SUPPORT: Sheila Dykes, Principal Governance & Democratic Engagement Officer

FULL PANEL DISCUSSION		
ISSUE	APPROACH/AREAS OF FOCUS	NOTES
Economic Strategy	<ul style="list-style-type: none"> • Inward Investment Strategy – which businesses/sectors should be targeted and what do they need to be sustainable and grow. • The Panel may also wish to include a focus on the West Yorkshire Combined Authority Inclusive Growth Strategy as part of this area of work. 	
Skills Strategy	<ul style="list-style-type: none"> • What the Council is doing to develop skills Post 16 to ensure a local workforce that will have the right skills and qualifications to take advantage of planned investment across the district and neighbouring town and cities; including boosting skills to enable access to higher income and better quality jobs; • What are the gaps within the Kirklees district and the wider region? • What actions are being taken to address inequality? • Time series analysis and comparator data with the rest of the Leeds City Region and nationally. • Possible opportunities arising, from housing quality requirements, for development of the green economy in Kirklees by using the existing knowledge of relevant construction skills in the district; which also links into both the Housing Strategy and the Economic Strategy 	Work on the Kirklees Learning and Skills Strategy is progressing.
Towns and Communities in	<ul style="list-style-type: none"> • Consider and assess the plans being developed for town 	

Kirklees	<p>centres.</p> <ul style="list-style-type: none"> • Huddersfield Town Centre Masterplan – to look at the engagement and consultation process particularly in relation to local stakeholders and small businesses. • Assess the objectives of plans to include the aspirations/vision for the towns, public realm and infrastructure. • Consideration of the wider context of other town centres and villages across Kirklees to include looking at the key challenges and opportunities that could influence this agenda. 	
Green Space Strategy	To consider the proposed approach to the draft Greenspace Strategy; focus on engagement and consultation.	
Playable Spaces Strategy	To consider the proposed approach to the draft Playable Spaces Strategy; focus on engagement and consultation.	
Digital Strategy	<p>Update report 12 months after implementation to include:</p> <ul style="list-style-type: none"> • Progress with physical infrastructure but also in respect of the wider promotion of the advantages of the Kirklees district. • The work being undertaken relating to the development of appropriate skills (links in with Skills Strategy) 	
Sustainable Transport	<ul style="list-style-type: none"> • Cycling and Walking Strategic Framework • How bus service provision links in with the Local Plan, the planning system, new development and air quality issues. (links in with air quality). • Effectiveness of public transport provision funded by Section 106 monies (Metrocards). 	
Waste Strategy	New National Resources and Waste Strategy is being developed.	

	<p>Areas could include:</p> <ul style="list-style-type: none"> • Implications for Kirklees waste strategy; Scrutiny to feed into proposals/engagement in relation to changes to collection regime. • Litter and Environmental Crime – approach; to include statistics and analysis/ how ‘hotspots’ are targeted/ trends/how the work of the Street Cleansing Teams is focused. • Considering what work is being done with the local population in respect of avoiding and reducing waste. • Household Waste Recycling Centres; accessibility/permit process/layout/potential barriers to use. 	
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LEAD MEMBER BRIEFING/MONITORING

ISSUE	APPROACH/AREAS OF FOCUS	NOTES
Economic Strategy	Update following implementation (9-12 months). to include: Progress in respect of the priorities and actions set out in the KES; what has been done and economic position statement including outcomes.	Kirklees Economic Strategy 2019-25 (KES). Approved by Council 20 th March 2019.
Air Quality	Update after completion of consultation	Draft Strategy out for consultation
Housing	<ul style="list-style-type: none"> • Kirklees Housing Strategy; progress report 12 months after implementation • Selective Licensing Schemes • Relationship with KNH • Preventing Homelessness and Rough Sleeping Strategy; update post implementation including statistics on housing need/waiting lists/rough sleepers. • Hackitt report; update on the progress of the Working Group established to work through the Hackitt Report’s detailed implications. Other potential areas for future 	

	<p>consideration included:-</p> <ul style="list-style-type: none"> ○ the success of the Council in involving residents in the management and monitoring of social housing stock; ○ the ability to provide more social housing and manage effectively; ○ an examination of neighbourhood working and how the Council could manage and improve neighbourhoods and work with residents to tackle their concerns. 	
Poverty Strategy	To consider the proposed approach to the Poverty Strategy	